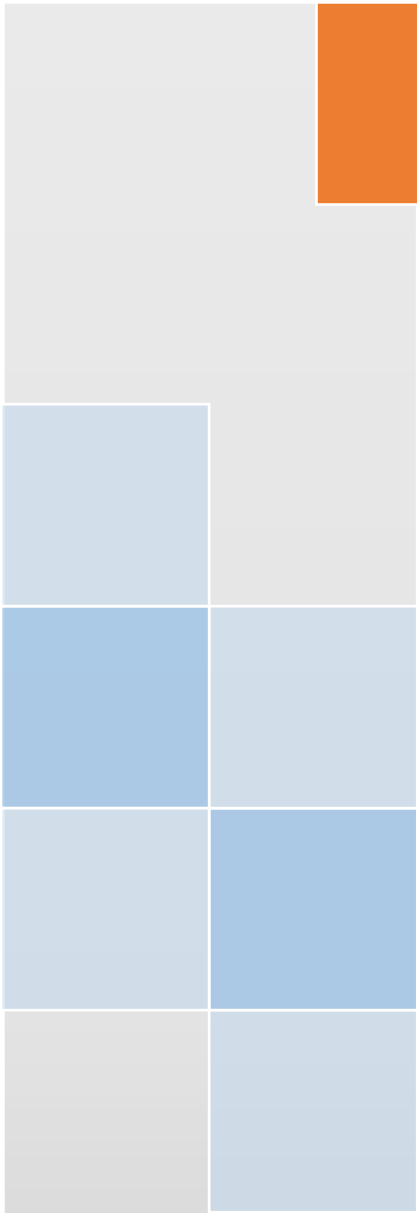




Proposals for the Formation of the Cabinet of Ministers on a Rational Basis

Developed by the Programme for
Formulating Sound National Policies

These proposals were formulated through a series of consultations involving academics, professionals, current and former civil servants including Secretaries of Ministries and civil society activists.

August 2015



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Preface

The Campaign for Sound National policies launched its Programme on the 22nd of June, 2015 in Colombo with the patronage of HE the President, Maithripala Sirisena. The main purpose of the programme has been to mobilize expertise to develop sound national policy frameworks for a number of important subjects such as the economy, education, health and transport.

The President in his inaugural address at the event made a request from the professionals, intellectuals and others who were present to make a sound proposal for the formation of the next cabinet of Ministers in the country. We as organizers of this worthy national programme decided to respond positively to this request and develop a proposal to be submitted to the President and the Government for their consideration.

In order to accomplish this task, we mobilized the relevant expertise and conducted a series of consultations in order to develop rational proposals. What is contained in this document is the outcome of the above deliberations. We were mindful of the fact that the developments following the August 17th General Election will have bearing on the acceptability of the proposals. While the 19th amendment to the Constitution provides a thirty member cabinet and 40 non-cabinet ministries such as deputy and state ministries, the possibility of a national government and likely increase in the size of the Cabinet could not be discounted during our deliberations. So, we propose two options.

The next issue is rational allocation of a plethora of state instructions that have functioned in the past under various ministries. This needed to be considered carefully as efficiency of such institutions depends on right leadership and guidance. Having looked at various functions of these instructions, we have allocated them among the Ministries that we have identified.

As is well known, most ministries can not function in isolation as the functions tend to be influenced by other ministries. So, for planning and coordination purposes, it is necessary for most of these institutions to function in clusters, in order to produce the synergy, efficiency and effectiveness. In order to make the clustering easier, we have organized the 30 ministries into seven clusters as follows;

1. Education, HR and National Unity
2. Labour, Industry and Services

3. Social Empowerment
4. Defence
5. Infrastructure
6. Natural Resources and Economic Development
7. Finance, Planning and Implementation

We hope these proposals contained in the present document are useful in taking decisions with respect to the streamlining the administration of the country to achieve broader national goals of development public wellbeing and national unity.

Siri Hettige

Senior Professor – University of Colombo

Convener

Campaign for Sound National Policies

Acknowledgement

At the inaugural session of the workshop on the Formulation of Sound Policy Frameworks that was held on June 22-24, 2015, His Excellency the President, Maithripala Sirisena emphasized the need for identifying Ministries and allocation of functions among them on a rational basis. Such an exercise is very significant to promote good governance and rational decision-making in the country. Having recognized the importance of the President's request in the national context, the Convener of the Campaign for Sound National Policies, Senior Professor Siri Hettige initiated a series of consultations with professionals, senior administrators, civil society activists and other like-minded citizens to draw up a new administrative structure which could be followed by the government to be elected by the people on 17th August 2015.

This altruistic work was facilitated by a competent team of researchers from the Verite' Research, Colombo headed by Asoka Obeysekara, Janeen Fernando and Matteo Busto. They played a key role throughout the above process in doing the necessary research, collecting information and guiding the process of coordination with the others.

Among others, we wish to acknowledge the active participation of Mr. Pradeep Saputhanathri, Mrs. Malika Samaraweera, Mr. and Mr. Raja Senanayake throughout the process. Though we are unable to mention them by name, several former Secretaries of Ministries and current secretaries, civil servants, and directors of private sector institutions spared their precious time to attend consultations and share their experiences with the process. We are grateful to their invaluable contributions.

Acquisition of these various contributions was only possible due to Namal Weerasena continuously coordinating meetings and communications among various individuals. Against a very tight deadline, Kanaka Abeygunawardana worked tirelessly towards turning workshop outcomes presented by the Verite' Research Team into this document. Therefore, the contributions of these two cannot be missed from this acknowledgment. The final outcome is a) a document showing the allocation of all government administrative functions among 30 Cabinet Ministries as per constitutional provisions under 19th Amendment to the Constitution, b) a 35 Cabinet Ministries in case of a National Government and c) Scientific Clustering of Ministries with the view to enhance Performance.

It is our fervent hope that His Excellency the President and the new administration that the people of this country will elect to power next week will seriously consider these recommendations in the formation of the new government. The organizing committee wishes to extend its sincere thanks to all those who spend their valuable time to contribute to this nationally important work.

S. Ranugge

Executive Committee Member,
Campaign for Sound National Policies

Proposed 30 Member Cabinet under the 19th Amendment

Subject Area	Cabinet Minister	State Ministers and Deputy Ministers
1. Education and Higher Education	Minister of Education and Higher Education	1. State Minister of Higher Education 2. Deputy Minister of Education
2. Labour and Foreign Employment	Minister of Labour and Foreign Employment	3. State Minister of Foreign Employment 4. Deputy Minister of Labour
3. Culture, National Reconciliation and National Integration	Minister of Culture, National Reconciliation and National Integration	5. State Minister of National Reconciliation and National Integration
4. Women's Affairs	Minister of Women's Affairs	
5. Defence	Minister of Defence	6. Deputy Minister of Defence
6. Home Affairs	Minister of Home Affairs	7. Deputy Minister of Home Affairs
7. Justice and Rehabilitation	Minister of Justice and Rehabilitation	8. Deputy Minister of Justice and Rehabilitation
8. Foreign Affairs	Minister of Foreign Affairs	9. Deputy Minister of Foreign Affairs
9. Public Administration	Minister of Public Administration	10. Deputy Minister of Public Administration
10. Provincial Council and Local Government	Minister of Provincial Council & Local Government	11. Deputy Minister of Provincial Council & Local Government
11. Trade, Industry and Foreign Investment	Minister of Trade, Industry and Foreign Investment	12. State Minister of Industry and Foreign Investment 13. Deputy Minister of Trade
12. Tourism	Minister of Tourism	14. Deputy Minister of Tourism

13. SMEs and Cooperatives	Minister of SMEs & Cooperatives	15. Deputy Minister of SMEs & Cooperatives
14. Media	Minister of Media	
15. Science, Technology, Research and Development	Minister of Science, Technology, Research and Development	16. State Minister of Research and Development 17. Deputy Minister of Science and Technology
16. Environment and Disaster Management	Minister of Environment and Disaster Management	18. State Minister of Disaster Management 19. Deputy Minister of Environment
17. Urban Development, Housing and Construction	Minister of Urban Development, Housing and Construction	20. State Minister of Housing & Construction 21. Deputy Minister of Urban Development
18. Power and Energy	Minister of Power and Energy	22. Deputy Minister of Power and Energy
19. Transport and Highways	Minister of Transport and Highways	23. State Minister of Highways 24. Deputy Minister of Transport
20. Minister of Social Empowerment and Samurdhi	Social Empowerment and Samurdhi	25. State Minister of Samurudhi
21. Lands and Resettlement	Minister of Lands and Resettlement	26. State Minister of Resettlement 27. Deputy Minister of Lands
22. Finance	Minister of Finance	28. Deputy Minister of Finance
23. National Planning	Minister of National Planning	29. Deputy Minister of National Planning
24. Health and Indigenous Medicine	Minister of Health and Indigenous Medicine	30. State Minister of Indigenous Medicine 31. Deputy Minister of Health
25. Ports and Aviation	Minister of Ports & Aviation	32. Deputy Minister of Ports & Aviation
26. Fisheries and Coastal Resources	Minister of Fisheries and Coastal Resources	33. State Minister of Coastal Resources 34. Deputy Minister of Fisheries

27. Agriculture and Livestock Development	Minister of Agriculture and Livestock Development	35. State Minister of Livestock Development 36. Deputy Minister of Agriculture
28. Plantation and Minor Export Crops	Minister of Plantation and Minor Export Crops	37. State Minister of Minor Export Crops 38. Deputy Minister of Plantation
29. Youth Affairs and Skills Development	Minister of Youth Affairs and Skills Development	39. State Minister of Skills Development 40. Deputy Minister of Youth Affairs
30. Post and Telecommunication	Minister of Post and Telecommunication	

Proposed 35 Member Cabinet in case of a National Government

Subject Area	Cabinet Minister	Deputy Minister
1) Education	Minister of Education	1) Deputy Minister of Education
2) Labour and Foreign Employment	Minister of Labour and Foreign Employment	2) State Minister of Foreign Employment 3) Deputy Minister of Labour
3) Culture	Minister of Culture	
4) Women's Affairs	Minister of Women's Affairs	
5) Defence	Minister of Defence	4) Deputy Minister of Defence
6) Home Affairs	Minister of Home Affairs	5) Deputy Minister of Home Affairs
7) Justice and Rehabilitation	Minister of Justice and Rehabilitation	6) Deputy Minister of Justice and Rehabilitation
8) Foreign Affairs	Minister of Foreign Affairs	7) Deputy Minister of Foreign Affairs
9) Public Administration	Minister of Public Administration	8) Deputy Minister of Public Administration
10) Provincial Council and Local Government	Minister of Provincial Council & Local Government	9) Deputy Minister of Provincial Council & Local Government
11) Trade, Industry and Foreign Investment	Minister of Trade, Industry and Foreign Investment	10) State Minister of Industry and Foreign Investment 11) Deputy Minister of Trade
12) Tourism	Minister of Tourism	12) Deputy Minister of Tourism
13) SMEs and Cooperatives	Minister of SMEs & Cooperatives	13) Deputy Minister of SMEs & Cooperatives
14) Media	Minister of Media	
15) Science, Technology, Research and	Minister of Science, Technology, Research and Development	14) State Minister of Research and Development

Development		15) Deputy Minister of Science and Technology
16) Environment	Minister of Environment	16) Deputy Minister of Environment
17) Urban Development	Minister of Urban Development	17) Deputy Minister of Urban Development
18) Power and Energy	Minister of Power and Energy	18) Deputy Minister of Power and Energy
19) Transport and Highways	Minister of Transport and Highways	19) State Minister of Highways
20) Minister of Social Empowerment and Samurdhi	Social Empowerment and Samurdhi	20) State Minister of Samurudhi
21) Lands and Resettlement	Minister of Lands and Resettlement	21) State Minister of Resettlement 22) Deputy Minister of Lands
22) Finance	Minister of Finance	23) Deputy Minister of Finance
23) National Planning	Minister of National Planning	24) Deputy Minister of National Planning
24) Health and Indigenous Medicine	Minister of Health and Indigenous Medicine	25) State Minister of Indigenous Medicine 26) Deputy Minister of Health
25) Ports and Aviation	Minister of Ports & Aviation	27) Deputy Minister of Ports & Aviation
26) Fisheries and Coastal Resources	Minister of Fisheries and Coastal Resources	28) State Minister of Coastal Resources 29) Deputy Minister of Fisheries
27) Agriculture and Livestock Development	Minister of Agriculture and Livestock Development	30) State Minister of Livestock Development 31) Deputy Minister of Agriculture
28) Plantation and Minor Export Crops	Minister of Plantation and Minor Export Crops	32) State Minister of Minor Export Crops 33) Deputy Minister of Plantation

29) Youth Affairs and Skills Development	Minister of Youth Affairs and Skills Development	34) State Minister of Skills Development
30) Post and Telecommunication	Minister of Post and Telecommunication	35) Deputy Minister of Youth Affairs
31) Housing and Construction	Minister of Housing and Construction	
32) National Reconciliation, National Integration and Reconciliation	Minister of National Reconciliation, National Integration and Reconciliation	
33) Higher Education	Minister of Higher Education	
34) Climate Change and Disaster Management	Minister of Climate Change and Disaster Management	
35) Railways and Urban Transport	Minister of Railways and Urban Transport	

Proposed Clustering of Ministries

Subject Area

Cabinet Minister

State Ministers and Deputy Ministers

Education, HR, National Reconciliation and National Integration

1. Education and Higher Education	Minister of Education and Higher Education	1. State Minister of Higher Education 2. Deputy Minister of Education and Higher Education
2. Culture, National Reconciliation and National Integration	Minister of Culture, National Reconciliation and National Integration	3. State Minister of National Reconciliation and National Integration
3. Science, Technology, Research and Development	Minister of Science, Technology, Research and Development	4. State Minister of Research and Development 5. Deputy Minister of Science and Technology
4. Youth Affairs and Skills Development	Minister of Youth Affairs and Skills Development	6. State Minister of Skills Development 7. Deputy Minister of Youth Affairs
5. Media	Minister of Media	

Labour, Industry and Services

6. Labour and Foreign Employment	Minister of Labour and Foreign Employment	8. State Minister of Foreign Employment 9. Deputy Minister of Labour
7. Trade, Industry and Foreign Investment	Minister of Trade, Industry and Foreign Investment	10. State Minister of Industry and Foreign Investment 11. Deputy Minister of Trade
8. Tourism	Minister of Tourism	12. Deputy Minister of Tourism
9. SMEs and Cooperatives	Minister of SMEs & Cooperatives	13. Deputy Minister of SMEs & Cooperatives 14. State Minister of Samurdhi

Social Empowerment

10. Minister of Social Empowerment and Samurdhi	Minister of Social Empowerment and Samurdhi	
11. Health and Indigenous Medicine	Minister of Health and Indigenous Medicine	15. State Minister of Indigenous Medicine
12. Women's Affairs	Minister of Women's Affairs	16. Deputy Minister of Health

Defence

13. Defence	Minister of Defence	17. Deputy Minister of Defence
14. Justice and Rehabilitation	Minister of Justice and Rehabilitation	18. Deputy Minister of Justice and Rehabilitation
15. Foreign Affairs	Minister of Foreign Affairs	19. Deputy Minister of Foreign Affairs
16. Home Affairs	Minister of Home Affairs	20. Deputy Minister of Home Affairs

Infrastructure

17. Urban Development, Housing and Construction	Minister of Urban Development, Housing and Construction	21. State Minister of Housing & Construction
		22. Deputy Minister of Urban Development
18. Power and Energy	Minister of Power and Energy	23. Deputy Minister of Power and Energy
19. Ports and Aviation	Minister of Ports & Aviation	24. Deputy Minister of Ports & Aviation
20. Transport and Highways	Minister of Transport and Highways	25. State Minister of Highways
21. Post and Telecommunication	Minister of Post and Telecommunication	26. Deputy Minister of Transport

Natural Resources and Economic Development

22. Environment and Disaster Management	Minister of Environment and Disaster Management	27. Disaster Management 28. Deputy Minister of Environment
23. Lands and Resettlement	Minister of Lands and Resettlement	29. State Minister of Resettlement 30. Deputy Minister of Lands
24. Plantation and Minor Export Crops	Minister of Plantation and Minor Export Crops	31. State Minister of Minor Export Crops 32. Deputy Minister of Plantation
25. Agriculture and Livestock Development	Minister of Agriculture and Livestock Development	33. State Minister of Livestock Development 34. Deputy Minister of Agriculture
26. Fisheries and Coastal Resources	Minister of Fisheries and Coastal Resources	35. State Minister of Coastal Resources 36. Deputy Minister of Fisheries

Finance, Planning and Implementation

27. Finance	Minister of Finance	37. Deputy Minister of Finance
28. National Planning	Minister of National Planning	38. Deputy Minister of National Planning
29. Provincial Council and Local Government	Minister of Provincial Council & Local Government	39. Deputy Minister of Provincial Council & Local Government
30. Public Administration	Minister of Public Administration	40. Deputy Minister of Public Administration

Appendix 1

Proposed List of Ministries – Allocation of Functions and its Rational

1) Education and Higher Education

- Encompasses the departments related to education, higher education, vocational, and tertiary education
- Educational institutes, even if related to other specific fields, have been grouped under this ministry. This allows a better coordination of the national educational system
- It also includes youth affairs and skills development, to facilitate the post-educational integration into the labour market

2) Labour and Foreign Employment

- Includes matters of labour in general, such as labour relations, human resource development, productivity, and labour safety
- Integrates those with matters of foreign labour and foreign employment

3) Culture, National Reconciliation and National Integration

- Takes account of cultural matters and the preservation of Sri Lanka's cultural heritage
- Incorporates the departments of all the religions (Buddhist, Hindu and Muslim) present in Sri Lanka within one ministry
- Favours the reconciliation and integration of the different ethnic groups in post-conflict Sri Lanka
- Encompasses departments related to languages' safeguard and integration, as a mean of social inclusiveness

4) Women's Affairs

- Frees the concept of 'Women's Affairs' from its misperception as a vulnerable category
- Focuses on women's rights and their development within the Sri Lankan society

5) Defence

- Concerned with safeguarding the territorial integrity and sovereignty of Sri Lanka

6) Home Affairs

- Ensures the respect of public order
- Comprehends all the departments of law and order

7) Justice and Rehabilitation

- The ministry of justice manages the judiciary-related departments and it is mainly involved in national-level legal matters

8) Foreign Affairs

- Manages international diplomatic relations
- Takes care of non-resident Sri Lankan affairs

9) Public Administration

- Includes matters of public administration in general, as well as democratic governance, and parliamentary affairs
- It is no longer bureaucratically bounded to matters of local governance and provincial councils

10) Provincial Councils and Local Government

- Separated from public matters and laws
- Only concerned with the enforcement of the latter at the local level, as well about local good governance

11) Trade, Industry and Foreign Investment

- Includes all matters related to industry, investment, commerce, and trade
- Alleviated from the original bounds with matters of tourism and SMEs
- Encompasses non-specific state-owned industries. That is done in order to facilitate their dialogue, management and regulation

12) Tourism

- Concerned with the promotion of tourism and touristic sites in Sri Lanka

13) SMEs and Cooperatives

- Includes in one ministry the interests of the Small and Medium Enterprises (in general), and those of the cooperatives
- That allows the separation of any state-owned company from the departments of SMEs and cooperatives' issues

14) Media

- Deals with everything that concerns media (television, internet, etc.), as well as with telecommunications and postal services

15) Science, Technology, Research and Development

- Includes scientific matters, technology, research, development, and IT/BPO

16) Environment and Disaster Management

- The departments included are concerned with disaster management, nature conservation, wild life, and forestry
- Environmental issues in general are dealt with by this ministry

17) Urban Development, Housing and Construction

- The departments included are concerned with housing, water supply, and drainage
- Issues of urban development in general are dealt with by this ministry

18) Power and Energy

- All types of energy, energy supply and power supply are dealt with under this ministry

19) Transport and Highways

- Includes highways, railways, and by-land transportation in general

20) Minister of Social Empowerment and Samurdhi

- Provides services such as national welfare, Samurdhi, and social Empowerment in general
- Differs from the past in including children affairs

21) Lands and Resettlement

- Includes land alienation, resettlement, and land reconstruction

22) Finance

- Concerned with economic and financial affairs
- No longer deals with national policy planning

23) National Planning

- Groups all the departments concerned with national planning, statistics, and national policy making

24) Health and Indigenous Medicine

- Encompasses Western medicine, Ayurveda, pharmaceuticals and health-related matters in general

25) Ports and Aviation

- Includes departments concerned with shipping, ports, and aviation

26) Fisheries and Coastal Resources

- Sea-related affairs and fisheries are dealt with under this department

27) Agriculture and Livestock Development

- Included in this ministry are the departments concerned with: agricultural affairs, Mahaweli development, irrigation, livestock development, and food security

28) Plantation and Minor Export Crops

- Manages plantations and related industries – including tea, rubber, coconut, and minor crops. Plantation infrastructures are also included

29) Youth Affairs and Skills Development

- Skill development of youth is critical as their future life chances depends on the skills they have. Therefore, these areas need to be combined under one ministry so that synergy between the two areas can be achieved

30) Post and Telecommunication

- Communication infrastructure in the country need to be managed together to increase efficiency.

Appendix 2

Proposed List of Ministries – Allocation of Departments

Though Different Ministries deal with diverse subject areas, in many cases, there is a need for linkages in order to facilitate coordination, collaboration and sharing of resources to achieve synergy, particularly focused on national goals and objectives such as National Unity, Environmental Sustainability and equality. Therefore Ministries are clustered as follows;

Ministry of Education and Higher Education
Sir John Kotelawala Defence University
Defence Services School
National Institute of Business Management
Distance Learning Centre Ltd.
University Grants Commission
All Universities coming under the purview of the University Grants Commission
All Postgraduate Institutions and other Institutions coming under the purview of the University Grants Commission
Buddhasravaka Bhikku University
Buddhist and Pali University
Sri Lanka institute of Information Technology (SLIIT) and all information technology centers affiliated to SLIIT
Sri Lanka Institute of Advanced Technological Education
Department of Examinations
Department of Educational Publications
National Institute of Education
Directorates of Education
National Authority on Teachers Education
Colleges of Education
Teachers' College
National Education Commission
Parvenu Education Board
Labor and Foreign Employment
Human Resources Development Council

International Centre for Training of Rural Leaders
Employees' Provided Fund
National Institute of Occupational Safety and Health
Office of the Commissioner of Workmen Compensation
Productivity Secretariat
Department of Labor
National Institute of Labour Studies
Sharma Vasana Fund
Department of Manpower and Employment
Sri Lanka Jobs net Limited
Sri Lanka Bureau of Foreign Employment
Sri Lanka Foreign Employment Agency
Employees Trust Fund
Culture, National Reconciliation and National Integration
Department of Cultural Affairs
Department of Archeology
Department of National Museums
Department of National Archives
Tower Hall Theatre Foundation
Public Performance Board
National Performing Arts Centre
National Arts Council
Central Cultural Fund
Galle Heritage Foundation
Gramodaya Folks Arts Centre
Department of Christian Religious Affairs
Department of Buddhist Affairs
Buddha Sasana Fund
International Buddhist Centre
Department of Hindu Religious and Cultural Affairs
Sri Lanka National Book Development Council

National library and Documentation Services Board
UNESCO National Commission of Sri Lanka
Department of Muslim Religious and Cultural Affairs
Women's Affairs
Sri Lanka Women's Bureau
National Committee on Women
Defence
Sri Lanka Army
Sri Lanka Navy
Sri Lanka Air Force
Renaviru Seva Authority
Defence Services Command and Staff College
National Defence Fund
State Intelligence Service
Coast Guard Department of Sri Lanka
Lanka Logistics Limited
Rakna Arakshana Lanka Ltd.
Home Affairs
Department of Civil Security
Department of Police
National Dangerous Drugs Control Board
Strike, Riot, Civil Commotion and Terrorism Fund
Department of Immigration and Emigration
Department of Registrar General
Justice and Rehabilitation
Law Commission of Sri Lanka
Legal Aid Commission of Sri Lanka
Council of Legal Education
Department of Legal Affairs
Attorney General's Department
Legal Draftsman Department

Department of Prisons
Community Based Correction Department
Training Schools of Youthful Offenders
Department of Debt Conciliation Board
Department of Government Analyst
Registrar of Supreme Court
Superior Courts Complex
Mediation Boards Commission
Department of Public Trustee
Foreign Affairs
Diplomatic Mission Abroad
Indian Ocean Marine Affairs Co-operation
Lakshman Kadirgamar Institute of International Relations and Strategic Studies
Public Administration
Sri Lanka Institute of Development Administration
All District Secretariat
All Divisional Secretariat
Department of Registration of Persons
Sri Lanka Institute of Development Administration
Department of Pensions
Public Service Pensioners' Trust Fund
National Pay Commission
Provincial Councils & Local Governance
Sri Lanka Institute of Local Governance
Local Loans and Development Fund
National Integration and Reconciliation
Department of Official Languages
Official Languages Commission
National Institute of Language Education Training
Trade & Industry Foreign Investment
Department of Trade and Investment Policy

Board of Investment of Sri Lanka
Sri Lanka Handcrafts Board (Laksala)
National Design Centre
National Craft Council
Department of Commerce
Registrar of Companies
Clothing Industry Training Institute
Sri Lanka Institute of Textile and Apparel
Textile Training and Service Centre
Industrial Development Board
Bogala Graphite Lanka Ltd.
Kahatagaha Graphite
Lanka Leyland Ltd.
Lanka Textile Mills Emporium Ltd.
Department of Textile Industries
Thulhiriya Textile Mills Ltd.
Lanka Ashok Leyland Ltd.
Mantai Salt Ltd.
Lanka Salusala Ltd.
Ceylon Ceramics Corporation (Brick and Tiles Division)
Lanka Sack Makers Ltd.
Paranthan Chemicals Ltd.
National Paper Company Ltd.
Lanka Mineral Sands Company
Lanka Cement Ltd.
Sri Lanka Cement Corporation
Lanka Fabrics Ltd.
Kahagolle Engineering Services Company Ltd. (KESCO)
Statcon Rubber Company Ltd.
Sri Lanka Accreditation Board for Conformity Assessment
Sri Lanka Standards Institute

Sri Lanka Inventors' Commission
Inventors' Fund
Internal Trade Department
Consumer Affairs Authority
Lanka General Trading Company Ltd
Lanka Sathosa Ltd
Lanka phosphate Ltd. Company
Elephant Pass Saltern
Government Factory
Rural Development Training and Research Institute
Co-operative Wholesale Establishment
Lanka Sathosa Ltd.
Sri Lanka Export Development Board
National Intellectual Property Office of Sri Lanka
Department of Import and Export
Sri Lanka Export Credit Insurance Corporation
BCC Company Ltd.
Tourism
Sri Lanka Tourism Promotion Bureau
Sri Lanka Tourism Development Authority
Sri Lanka Convention Bureau
Sri Lanka Institute of Tourism and Hotel Management
Hotel Developers (Lanka) PLC (PQ 143)
Ape Gama
SMEs and Cooperatives
SME Venture Capital Company
SME Authority
Co-operative Employees Commission
National Institute of Co-operative Development
Department of Co-operative Development (Registrar of Co-operative Societies)
National Enterprise Development authority

National Youth Services Co-operative Ltd.
Media
Sri Lanka Telecom Ltd. and its Subsidiaries and Associates
Department of Telecommunications (under liquidation)
Department of Information
Sri Lanka Press Council
Sri Lanka Broadcasting Corporation
Department of the Government Printing
Independent Television Network
State Printing Corporation
Associated Newspapers of Ceylon Ltd.
Salacine Television Institute
National Film Corporation
Sri Lanka Television Training Institute
Sri Lanka Rupavahini Corporation
Lanka Puwath Ltd.
Creative Helanka Ltd.
Mahinda Rajapaksa National Telecinema Park (Ranmihithenna)
Postal Department
Telecommunication Regulatory Council
Ministry of Youth Affairs
Department of Sports Development
National Youth Services Council
National Youth Corps
Youth Employment Network
Youth Welfare Fund
Sugathadasa National Sports Complex Authority
National Institute of Sports Science
National Sports Council
Institute of Sports Medicine
Sri Lanka Anti-doping Agency

Department of Technical Education and Training
Tertiary and Vocational Education Commission
Vocational Training Authority of Sri Lanka
National Institute of Technical Education (Nuevo Tech)
National Apprenticeship and Industrial Training Authority
Skills Development Fund Ltd.
Ceylon German Technical Training Institute
National Cadet Corps
Science and Technology, Research and Development
Information and Communication Technology Agency
Information Technology Parks (other than Malambe Information Technology Park)
Department of Information Technology Management
National Science and Technology Commission
Planetarium
Arthur C. Clarke Centre for Modern Technology
Industrial Technology Institute
Sri Lanka Institute of Nanotechnology (Pvt.) Ltd.
National Institute of Fundamental Studies
National Science Foundation
Department of Measurement Units, Standards and Services
National Research Council
Environment and Disaster Management
Lanka Timber Plant and Industries
Gem and Jewellery Research Institute
Geological Surveys and Mines Bureau
Marine Environment Protection Authority
National Gem and Jewellery Authority
State Timber Corporation
Coast conservation department
Department of Forests
Central Environmental Authority

GSMB Technical Services (Pvt) Ltd.
National Disaster Management Council
Disaster Management Centre
National Disaster Relief Services Centre
Department of Meteorology
Department of National Zoological Gardens
Department of National Botanical Gardens
Department of Wildlife Conservation
Wildlife Trust
Urban Development, Housing and Construction
Urban Development Authority
National Water Supply and Drainage Board (NWS&DB)
Department of National Community Water Supply
Centre for Housing Planning and Building
Building Materials Corporation
National Building Research Organization
Department of Buildings
Institute of Construction, Training and Development
State Engineering Corporation
State Development and Construction Corporation
Devco Showa (Pvt.) Ltd.
National Equipment and Machinery Organization
The Urban Settlement Development Authority
National Housing Development Authority
Central Engineering Consultancy Bureau (CECB)
West Resources Board
Condominium Management Authority (Common Amenities Board)
Power and Energy
Ceylon Electricity Board and its Subsidiary Companies
Lanka Electricity Company
Lanka Coal Company (Pvt.) Ltd.

LTL Holding (Pvt.) Ltd.
Ceylon Petroleum Corporation
Ceylon Petroleum Storage Terminal Ltd.
Petroleum Resources Development Secretariat
Sri Lanka Sustainable Energy Authority
Sri Lanka Atomic Energy Board
Sri Lanka Atomic Energy Regulatory Council
Polipto Lanka (Pvt.) Ltd.
Transport and Highways
Road Development Authority and its Subsidiaries and Associates
Road Maintenance Trust Fund
Department of Sri Lanka Railways
Lakdiva Engineering Company (Pvt) Limited
Sri Lanka Central Transport Board
National Transport Medical Institute
Department of Motor Traffic
National Transport Commission
Werahera Engineering Services Company Ltd. (WESCO)
Social Empowerment and Samurdhi
Department of Probation and Childcare Services
National Child Protection Authority
Children's Secretariat
Department of Social Empowerment
National Secretariat for Elders and National Council for Elders
National Secretariat for Persons with Disabilities
National Council for Persons with Disabilities
National Institute of Social Development
Rural Community Development (Youth Empowerment) Project
Rural Resuscitation Fund
Rural Economic Resuscitation Fund (Finance)
Janadiriya Fund (Gramodaya Mandala Fund)

Department of Divineguma Development
Social Security Board
Lands and Resettlement
Sri Lanka Land Reclamation and Development Corporation
Department of Land Commissioner General
Land Reform Commission
Department of Land Settlement
Department of Surveyor General
Institute of Survey and Mapping
Land Survey Councils
Department of Land Use Policy Planning
Resettlement Authority
Rehabilitation of Persons, Properties and Industries Authority
Commission General of Rehabilitation
Finance and National Planning
Central Bank of Sri Lanka
Securities and Exchange Commission
Public Utilities Commission of Sri Lanka
Credit Information Bureau
National Insurance Trust Fund
Department of Valuation
Department of Management Audit
Sri Lanka Customs
Department of Excise
Department of Treasury Operation
Department of State Accounts
Department of Development Finance
Department of Project Management and Monitoring
Insurance Board of Sri Lanka
Strategic Enterprise Management Agency
Sri Lanka Insurance Corporation and its Subsidiaries and Associates

Sri Lanka Accounting and Auditing Standards Monitoring Board
Academy of Financial Studies (Miloda)
Public Service Mutual Provident Association
National Development Trust Fund
National Lotteries Board
Development Lotteries Board
All State Banks and their Subsidiaries, Associates etc.
Lady Lochore Fund
State Resources Management Corporation
General Treasury
Department of Fiscal Policy
Department of National Budget
Department of Public Enterprises
Department of Public Finance
Department of Inland Revenue
Regional Economic Centre
Department of Management Services
Department of National Planning
Department of External Resources
Department of Census and Statistics
Department of National Physical Planning
Institute of Policy Studies
National Operations Room
Secretariat for Non-Governmental Organizations
Health and Indigenous Medicine
Department of Health Services
Sri Jayewardenepura General Hospital
Vijaya Kumaranatunga Memorial Hospital, Seeduwa
State Pharmaceutical Corporation
State Pharmaceutical Manufacturing Corporation
National Health Council

Medical Research Institute
National Institute of Health Science
Ashraff Memorial Hospital
Sri Lanka Medical Council
National Health Development Found
Private Medical Institute Council
National Institute of Nephrology, Dialysis and Transplantation
Department of Ayurveda
Sri Lanka Ayurvedic Drugs Corporation
Ayurvedic Medical Council
Ayurvedic College and Hospital Board
Homeopathy Hospital, Welisara
Homeopathy Medical Council
Ayurvedic Teaching Hospital
All National, Teaching and Specified Government Hospitals
National Authority on Tobacco and Alcohol
School of Medical Laboratory Technology
Ports & Aviation
Sri Lanka Ports Authority and its Subsidiaries and Associates
Ceylon Shipping Corporation Ltd and its Subsidiaries and Associates
Merchant Shipping Secretariat
Civil Aviation Authority
Shipping & Aviation Information and Research (Pvt.) Ltd.
Airport and Aviation Services (Sri Lanka) Ltd.
Mihin Lanka (Pvt.) Ltd.
Sri Lanka Airlines Ltd and its Subsidiaries
Fisheries and Coastal Resources
Department of Fisheries and Aquatic Resources
National Aquaculture Development Authority
Ceylon Fishery Harbors Corporation
Ceylon Fisheries Corporation

National Aquatic Resources Research and Development Agency
Cey-Nor Foundation Ltd.
National Institute of Fisheries and Nautical Engineering (Ocean University)
North Sea Limited
Agriculture and Livestock Development
Mahaweli Authority of Sri Lanka and its Subsidiary Companies and Associates (except Mahaweli Livestock Enterprise Company Ltd.
Mahaweli Consolidation Project (System B Rehabilitation)
Moragahakanda & Kalu Ganga Reservoir Project
Dam Safety & Water Resources Planning Project
Udawalawe Left Bank Project
Uma Oya Development Project
Department of Food Commissioner
Paddy Marketing Board
Department of Irrigation
Agriculture and Agrarian Insurance Board
Riverine Bamboo
Department of Agriculture
National Agricultural Diversification and Settlement Authority (Hadabima)
Sri Lanka National Freedom from Hunger Campaign Board
Pulses and Grain Research and Production Authority
Hector Kobbekaduwa Agrarian Research and Training Institute
Sri Lanka Council for Agricultural Research Policy
Institute of Post-Harvest Technology
Ceylon Fertilizer Company Ltd.
Colombo Commercial Fertilizer Company
National Fertilizer Secretariat
Janatha Fertilizer Enterprises Ltd.
Department of Agrarian Development
Department of Export Agriculture
Department of Animal Production and Health

National Livestock Development Board
Sri Lanka - Lybia Agriculture and Livestock Development Company
Kiriya/Milk Industries of Lanka (Pvt) Ltd.
Milk Industries of Lanka Company
Mahaweli Livestock Enterprise Company Ltd.
Saumyamoorthi Thondaman Memorial Foundation
Plantation and Minor Export Crops
Department of Rubber Development
National Institute of Plantation Management
Sri Lanka Tea Board
Teas Small Holdings Development Authority
Tea and Rubber Estates (Control and Fragmentation) Board
Tea Shakthi Fund
Kalubovitiyana Tea Factory Ltd.
Thurusaviya Fund
Tea Research Institute
Rubber Research Institute
Coconut Cultivation Board
Coconut Development Authority
Coconut Research Institute
Sri Lanka Rubber Manufacturing and Export Corporation
Janatha Estate Development Board
Elkaduwa Plantation Ltd.
Sri Lanka State Plantation Corporation
Kurunegala Plantation Ltd.
Chilaw Plantation Ltd.
Hingurana Sugar Industries Ltd.
Lanka Sugar (Private) Company Ltd.
Gal Oya Plantation (Private) company
Sugarcane Research Institute
Sri Lanka Cashew Corporation

Estate Sector Self-employment Revolving Fund
Plantation Housing Development Trust
Kantale Sugar Company
Palmyrah Development Board